



REPUBLIC OF LEBANON  
MINISTRY OF FINANCE

معهد باسل فليحان  
المالي والاقتصادي  
Institut des Finances Basil Fuleihan



**Workshop: Towards a risk management approach in public  
procurement in Lebanon**

**7 December 2021**

Co-organised by :

**The Organisation for Economic Co-operation and Development  
and**

**Institut des Finances Basil Fuleihan**

**10h30-12h55, Beirut time**



**IsDB**

البنك الإسلامي للتنمية  
Banque Islamique de Développement

### Context:

Public procurement is a fundamental pillar of strategic governance. It plays a key role in the delivery of public services and accounts for an average of 20% of central government expenditure and 6.5% of GDP in Lebanon. Because of the volume of purchases, the complexity of the processes and the number of stakeholders involved, public procurement is a high-risk activity. While, in most economies, the focus has been in the last decades on integrity risks, other aspects may affect the well-functioning of the public procurement system and thus the provision of public services. Adopting a holistic approach to risk is therefore necessary to strengthen the resilience of public procurement operations and systems.

Lebanon undertook a major public procurement reform with the adoption of the 2021 new public procurement law by the parliament, following the 2019 MAPS assessment. The process was complemented by a national reform strategy and action plan for public procurement reform (2021-2023), to be adopted by the Government. Despite the deteriorating socio-economic situation of the country, the public procurement reform process has created the conditions for the country to start elaborating a stronger framework for risk management that goes beyond integrity risks.

### Participants:

- Institut des Finances Basil Fuleihan team
- Representatives of key contracting authorities in Lebanon (central and local government)
- OECD team

### Workshop objectives :

This workshop aims at introducing the concept of risk management in public procurement and explaining the relevance of the topic to key stakeholders in order to prepare for the development and implementation of a dedicated risk management strategy.

### Venue & logistics:

The workshop will be held virtually through a zoom platform:

<https://meetoecd1.zoom.us/j/94130886548?pwd=MTlHZktVK3ZjYnhzVkJUYzM2ckJsUT09>

### Language:

The workshop will be held in English and Arabic (Simultaneous interpretation will be provided)

### Contact

For more information, please contact Ms. Kenza Khachani

Email: [Kenza.khachani@oecd.org](mailto:Kenza.khachani@oecd.org)

## Programme

<b>7 December 2021 - 10h30-12h55</b>	
<b>Time</b>	<b>Session</b>
10h30 - 11h00	<p><b>Opening session and tour de table</b></p> <p>Welcoming remarks :</p> <ul style="list-style-type: none"> <li>- Mr Ghassan Zeenny, Acting President, Institut des Finances Basil Fuleihan</li> <li>- Ms Erika Bozzay, Senior Policy Advisor, Infrastructure and Public Procurement Division of the OECD</li> <li>- Tour de table</li> </ul>
11h00-11h25	<p><b>How the new public procurement law in Lebanon prepares the ground for risks identification and management</b></p> <p>This session will highlight the main achievement of the ongoing public procurement reform to enable the implementation of a risk management approach in procurement activities.</p> <ul style="list-style-type: none"> <li>- Ms Rana Rizkallah Fares, Senior Procurement Specialist, Institut des Finances Basil Fuleihan</li> </ul> <p>Q&amp;A</p>
11h25 - 11h55	<p><b>The role and relevance of risk management in public procurement</b></p> <p>Risks affecting public procurement processes can have concrete consequences on the quality and quantity of services provided by governments. In this context, many OECD countries developed a strategy for assessment prevention and mitigation of public procurement risks.</p> <p>This session will enable participants to learn about the relevance of risk management approaches in public procurement and how they can support more efficient and resilient public procurement system.</p> <ul style="list-style-type: none"> <li>- Ms Kenza Khachani, OECD</li> <li>- Mr Elhadj Malick Soumare and Ms Aya Amer, IsDB</li> </ul> <p>Q&amp;A</p>

11h55 - 12h20	<b>The development and implementation of a risk management strategies</b> This session will discuss the elements that need to be considered for the development of a risk management strategy in public procurement. <ul style="list-style-type: none"><li>- Ms Kenza Khachani, OECD</li><li>- Ms Rim Zehri, HAICOP</li><li>- Q&amp;A</li></ul>
12h20 - 12h50	<b>Discussion</b>
12h50 - 12h55	<b>Closing</b> <ul style="list-style-type: none"><li>- Mr Edwin Lau, Head of Division, Infrastructure and Public Procurement, OECD</li><li>- Ms. Rana Rizkallah Fares, Senior Procurement Specialist, Institut des Finances Basil Fuleihan</li></ul>